



# EVALUATION BRIEF

June, 2022

## FINALE EVALUATION OF THE PROJECT: ENHANCING THE CAPACITY TO MAINSTREAM ENVIRONMENT AND CLIMATE CHANGE WITHIN WIDER FRAMEWORK OF MIGRATION MANAGEMENT IN WEST AND CENTRAL AFRICA

This evaluation brief presents a summary of the key findings, conclusions, and recommendations, as identified by the evaluator(s) for use by key stakeholders, including internally by IOM staff and externally by project partners. More details can be found in the full evaluation report.

**Evaluation type:** Final Internal Evaluation

**Evaluator(s):** Mr. Abderrahim El Moulat

**Field visit dates:** Remote evaluation

**Final report date:** 24 June 2022

**Commissioned by:** IOM Senegal

**Managed by:** Ibrahima Thiam

**Evaluation purpose:** To assess the relevance, coherence, effectiveness, efficiency and sustainability of the project and the extent to which it achieved its objectives as set out in the project documents. The evaluation also needed to identify key lessons and good practices.

**Evaluation criteria:** Relevance, coherence, effectiveness, efficiency, sustainability and gender.

**Evaluation methodology:** The evaluation used a combination of methods: (1) Review of project documentation and reports submitted by IOM; (2) Nine Individual or group Key Informant Interviews with all stakeholders; (3) Project data on MECC extracted from PRIMA; (4) Direct observation of the activities of the 'Green Office' in Dakar.

## PROJECT SUMMARY

With support from the Regional Office (based in Dakar), IOM Country office in Senegal implemented a project that was intended to contribute to strengthening the intervention capacity of key IOM staffs in the region on the MECC thematic. The project, funded by the Government of the Netherlands and allocated by the Migration Resource Allocation Committee (MIRAC), provided WCA IOM staffs with a capacity building program to support them in developing MECC strategies and projects, to strengthen partnerships in other MECC related areas of expertise, and to initiate environment sustainable good practices. The successful implementation of the project was intended to allow IOM staffs to support the key local and national stakeholders in designing and implementing MECC related initiatives while also mainstreaming environment and climate change into other IOM's key areas of intervention.

The project was implemented around three main components with their respective outcomes:

**Outcome 1.** IOM country offices in the WCA demonstrate expertise to address the MECC nexus and have a strategic vision to address MECC challenges.

**Outcome 2.** IOM staffs in WCA have improved its ability to undertake environmentally sustainable good practices at the office and in projects.

### Project information:

Geographical coverage: West and Central Africa

Project type: Migration, Environment and Climate Change (NC)

Project code: NC.0030

Gender marker: N/A

Project period: 1 January 2019 – 301 December 2020

Donor: Government of the Netherlands, MIRAC

**Outcome 3.** IOM in Senegal has positioned itself as a key institutional coordinator regarding the MECC nexus in the region

The project, with a total budget of 200,000 USD, was implemented by IOM Dakar country office between January 1st, 2019 and December 31st, 2020. Due the COVID-19 pandemic, the project underwent two No-cost Extensions (NCEs) in January and July 2020.

### KEY FINDINGS & CONCLUSIONS

#### Relevance

- The project is still highly relevant, with the need to build the capacity of IOM country offices in the WCA region on the mainstreaming of the MECC nexus being in line with IOM strategic priorities at the global, regional and national levels.
- The project, through the training workshop and the continuous support of the Regional MECC Specialist, responded to the needs of the direct beneficiaries (MECC focal points), as well as to the priorities of the Senegalese Government.
- The project model and chain of results remain highly relevant for this type of interventions.

#### Coherence

- The project is aligned with IOM key global and regional frameworks (MiGOF, GCM, SRF, IOM MECC Institutional Strategy).
- The project is also in line with United Nations' global approach to environmental protection and is expected to contribute to the achievement of the Sustainable Development Goals (SDGs) #1 (End poverty), #12 (Sustainable consumption), #13 (Climate Action), #14 (Marine resources) and #15 (Life on land).

#### Effectiveness

- A relative quantitative and qualitative improvement of IOM capacity in the region to design and implement MECC focused interventions can be observed.
- The regional MECC workshop was successful in improving the understanding of country MECC focal points of the thematic area and in laying the foundations for a regional network of MECC specialists.
- Little evidence is available on the results and impacts of the limited project activities on environmental sustainability in Senegal.

#### Efficiency

- Despite delays in staff recruitment and implementation challenges due to COVID-19, the project was generally well managed.
- According to most evaluation respondents, the human and financial resources were enough to attain the project's observed results.

#### Sustainability

- The project lacked a clear and explicit exit strategy to ensure its produced outputs, outcomes and impacts will be sustained after the end of its activities.
- The limited human and financial resources remain an important obstacle hindering any sustainable and substantial increase in IOM capacity to mainstream MECC.

#### GOOD PRACTICES

- The close alignment of the project with IOM global and regional frameworks and strategies governing MECC thematic was key with expected contribution of the project to IOM relevant strategic outcomes and objectives.
- While the project faced a changing environment, its management and donor adopted an adaptive and flexible approach that allowed the project to be successful in achieving most of its outcomes.

### KEY RECOMMENDATIONS

1. When designing future similar interventions, ensure that the project's higher-level ultimate objective is aligned with the relevant MECC-related SDGs and/or IOM global or regional strategic objectives and results.
2. Provide the regional MECC unit and country offices with the adequate human and financial resources to attain a realistic level of improvement of the organization's capacity to mainstream the MECC nexus and to support government and civil society partners on the thematic area.
3. Reactivate the 'Green Office Group' in Senegal, with clear and measurable objectives, an action plan and proper monitoring and follow-up to ensure the sustainability of any expected results.
4. Ensure any similar future project has a clear exit strategy to ensure its results are sustained after the end of its implementation.
5. Develop a specific multi-year Regional WCA MECC Roadmap articulating IOM ambitions in the region and its expected strategic MECC objectives and outcomes. The roadmap should be regularly monitored and updated, as well as evaluated at the end of its cycle.