

Management Response Matrix

Ex-post evaluation of project PO.0105 "Supporting China's Engagement in the Global Migration Debate"

Evaluation title/year: <i>Ex-post evaluation of "Supporting China's Engagement in the Global Migration Debate" Project/2021</i>				
Person or entity responsible for completing the management follow-up response matrix: CONG Jun, Project Manager Kitty GAO, Project Assistant				
Overall comment on evaluation process: The evaluation process was well-designed and duly coordinated. Instructions were clear and stakeholders were included as much as possible.				
Evaluation recommendation 1: A. Project Design During the proposal development phase, IOM China should focus on well formulated result statements while developing the result matrix. The indicators of the project should be SMART with baseline and targets and aligned to IOM project handbook for better monitoring and evaluation purposes.				
Recommendation to: Project management; senior management			Priority level (1 to 3): 1	
Management response (Accept/Partially Accept/Reject) Accept				
Key action	Time frame or deadline	Responsible individual or unit(s)	Implementation monitoring	
			Comments or action taken	Status
- For the project team to participate in IOM PM training which includes project development, and follow the IOM Project handbook requirements when next project development starts.	This was done before the ex-post evaluation.	Migrant Services & Operations Unit	This was done before the ex-post evaluation.	Completed.

Evaluation recommendation 2:				
<u>B: Inclusion of Gender:</u>				
Gender issues have to be prioritized and considered while developing similar projects in future. During the project implementation phase especially on the seminar and workshop on GCM and SDGs related to migration some sessions on gender issues can be included, where dedicatedly gender focused issues can be discussed.				
Recommendation to: Project management			Priority level (1 to 3): 2	
Management response (Accept/Partially Accept/Reject) Accept				
Key action	Time frame or deadline	Responsible individual or unit(s)	Implementation monitoring	
			Comments or action taken	Status
Gender issues to be incorporated into future project development.	1 Aug, 2023	Migrant Services & Operations Unit	The team has participated in and finished gender related training workshops and gone through relevant chapters in the handbook. Gender issues will definitely be incorporated into future project development.	<i>Initiated.</i>
Evaluation recommendation 3:				
<u>C. Participation of Foreign Counterparts.</u>				
In future consultation on GCM and SDGs related to migration, the project can do a separate consultation with neighbouring countries since most of the topics of the seminars and workshops were pre-dominantly focused on international cooperation, labour migration and border management. Inclusion of foreign counterparts would be helpful to get diversified opinions and multiple dimensional inputs on the issue of migration management.				
Recommendation to: Project management			Priority level (1 to 3): 2	
Management response (Accept/Partially Accept/Reject) Accept.				
Key action	Time frame or deadline	Responsible individual or unit(s)	Implementation monitoring	
			Comments or action taken	Status

If there are any available fund in the future, organize a session with and/or involve foreign counterparts in project implementation.	N/A	Migrant Services & Operations Unit	<i>The idea was discussed among the operation team. Workshop with foreign counterparts will be considered if project theme allows. To note that as the migration topic is quite sensitive in China, most of these workshops have to be held in a close-door way.</i>	Initiated.
---	-----	------------------------------------	--	------------

Commented [CM2]: Please provide a timeframe.

Commented [GX3R2]: We do not foresee any fund to support this kind of workshop in near future. Thus no specific timeframe can be provided.

Commented [GX1]: As migration topic is quite sensitive in China, most of this kind of workshops have to be held in a close-door way.

Evaluation recommendation 4:

D. Develop project exit strategy and follow up mechanism:

The project should prepare an exit strategy of the project in consultation with the MFA which could have indicated a clear guidance of the continuation of the project activities with follow up mechanism even after phasing out of the project. The exit strategy also helps to ensure government ownership of project results. In future, programming IOM China could have followed the strategy to develop exit strategy, once the project ceases its intervention.

Recommendation to:

Project management

Priority level (1 to 3):

3

Management response (Accept/Partially Accept/Reject)

Accept

Key action	Time frame or deadline	Responsible individual or unit(s)	Implementation monitoring	
			Comments or action taken	Status
An exit strategy to be developed with government counterpart for future projects.	1 Aug 2025	Migrant Services & Operations Unit.	An exit strategy will be developed with government counterpart for future projects.	Initiated.

Evaluation recommendation 5:

E. Future programming:

This project was the starting point to introduce international norms and best practices on migration to the government and other key stakeholders and follow up projects are needed to keep the key

stakeholders' attention on the global issue on migration. IOM China should take into consideration the recommendations of the follow up seminar on GCM about the roll out of GCM. As GCM is government mandate and IOM were nominated as a coordinator for UN migration network, IOM China should take advantage of its strategic position to provide technical support to MFA to implement this non-binding cooperative framework for international cooperation on migration.

Recommendation to: Project management	Priority level (1 to 3): 2
---	--------------------------------------

Management response (Accept/Partially Accept/Reject)
Accept

Key action	Time frame or deadline	Responsible individual or unit(s)	Implementation monitoring	
			Comments or action taken	Status
IOM Project team to keep close contact with MFA and provide technical support as needed.	1 Aug 2025	Migrant Services & Operations Unit	No actions taken at this stage.	Not initiated.