

MANAGEMENT RESPONSE

<p>Evaluation Title/Year: <i>Final internal evaluation of the project: "Improving border capacity management in emergency response to irregular migration flows in Djibouti", 2021</i></p> <p>Person or body responsible for completing management follow up response matrix:</p> <p><i>The Chief of Mission</i></p>				
<p>Evaluation recommendation 1: <i>Develop a formal post-implementation plan to ensure tracking the usage of the materials provided during this project.</i></p>				
<p>Recommendation to:</p> <p><i>This recommendation is addressed to the donor.</i></p>		<p>Priority level (1 to 3):</p> <p><i>1</i></p>		
<p>Management response (Accept/Partially Accept/Reject)</p> <p><i>Accept</i></p>				
Key actions	Timeframe or deadline	Responsible individual or unit(s)	Implementation monitoring	
			Comments or action taken	Status
<p><i>1.1</i></p> <p><i>IOM Draft a formal post-implementation plan to ensure tracking the usage of the materials provided during this project.</i></p>	<p><i>By the end of October 2022</i></p>	<p><i>Project Manager</i></p>	<p><i>This document should include the list of materials provided by IOM, their situation at the time the document is drafted (were they brought to the border or</i></p>	<p><i>Not initiated</i></p>

			<i>not) and recommendation to the donor on the way to ensuring that material will arrive at the destination</i>	
<i>1.2 Transmission of the document to the donor</i>	<i>By the end of October 2022</i>	<i>The Chief of mission</i>	<i>After drafting the document should be transmitted to the donor for action.</i>	<i>Not initiated</i>
<i>1.3 Follow up the status of the implementation of the recommendation</i>	<i>By the end of March 2023</i>	<i>The project manager or the designated responsible</i>	<i>IOM should track the actual implementation of the recommendation. This consist in checking the evolution of the situation in the field or with the donor</i>	<i>Not initiated</i>
Evaluation recommendation 2: <i>Develop a specific and clear strategy and dedicated actions when mainstreaming gender aspects in a project.</i>				
Recommendation to: <i>This recommendation is addressed to IOM Djibouti, specifically to its project development officers.</i>	Priority level (1 to 3): <i>3</i>			
Management response (Accept/Partially Accept/Reject) <i>Accept</i>				
Key actions		Responsible unit(s)	Implementation monitoring	

	Timeframe or deadline		Comments or action taken	Status <i>(initiated, not initiated, completed, no longer applicable)</i>
<i>2.1. Include in the project development checklist (or create a checklist) with one or several items related to a clear strategy and dedicated actions when gender aspects are supposed to be mainstreamed</i>	<i>Continued action</i>	<i>Project development officer</i>		<i>not initiated</i>
Evaluation recommendation 3: <i>Continuing HBM trainings, emphasizing the humanitarian component</i>				
Recommendation to: <i>This recommendation is addressed to IOM Djibouti and to the National Police.</i>			Priority level (1 to 3): <i>3</i>	
Management response (Accept/Partially Accept/Reject) <i>Accept</i>				
<i>3.1. Advocate/sensitize the national police on the importance and necessity to include and train agents on Humanitarian Border Management to police to police at all levels.</i>	<i>Continued action</i>	<i>IOM IBM project management</i>		<i>Not initiated</i>

3.1. Consider whenever possible to hold training on Humanitarian Border Management to police officials at all levels.	Continued action	IOM IBM project management and responsible of National Police	This is a common action that needs to be discussed with the Police	Not initiated
<p>Evaluation recommendation 4: Raising funds in order to cover more broadly and in an integrated way the border management issues that this project addressed in a limited geographical area.</p>				
<p>Recommendation to: This recommendation is addressed to IOM Djibouti and to the National Police.</p>			<p>Priority level (1 to 3): 3</p>	
<p>Management response (Accept/Partially Accept/Reject) Accept</p>				
4.1. Consider the gaps of this projects in future project development related to IBM	Continued action			