

Annex 2. Evaluation Matrix

| Evaluation questions | Sub-questions | Indicators (*Key performance indicators bolded) | Data collection tools and methods | | | | | | | Focus Groups |
|---|---|---|-----------------------------------|--------|------------|-------------|----------|---------------|-------|--------------|
| | | | Desk review | Visits | Interviews | | | | | |
| | | | | | IOM | Authorities | Partners | Beneficiaries | Donor | |
| 1. Relevance: Is the intervention doing the right things? | | | | | | | | | | |
| 1.1. Are the activities and products of the project compatible with the desired outcomes and objectives? | <ul style="list-style-type: none"> Are the objectives and outcomes of the project well supported by the indicators? | <ul style="list-style-type: none"> Quality and alignment of the indicators to support the objectives and outcomes. All of the results can be measured through SMART/gender-sensitive indicators. | X | | | | | | | |
| 1.2. Does the project still meet the needs of the beneficiaries of the project, and to what extent have the benefits been adapted to local needs? | <ul style="list-style-type: none"> What were the needs of the beneficiaries at the onset of the project? Did the context/needs evolve over time? Did the project adjust to meet the local needs? | <ul style="list-style-type: none"> Quality and availability of the initial needs' assessment. Capacity of the project to adequately adjust to meet the needs of beneficiaries, as reflected in needs analysis, changes in activities, targets, tools, approaches. | X | | X | | | | | |
| 1.3. Are the activities and products compatible with the desired outcomes and objectives? | <ul style="list-style-type: none"> Did the project contribute to desired changes in this area? Was the Theory of Change duly reflected in the project design and the project activities? | <ul style="list-style-type: none"> Examples of the way the project contributed to the desired outcomes and changes. Did the Logical Framework correctly reflect the required conditions and correct assumptions for a successful implementation of the project? | X | | X | | | | | |
| 2. Coherence: How well does the intervention fit? | | | | | | | | | | |
| 2.1 To what extent are the interventions aligned with SDGs, the GCM and human rights treaties? | <ul style="list-style-type: none"> Which SDG and GCM Objectives are most relevant in the framework of this project? How does the project support these? How does the project incorporate human rights considerations into interventions? | <ul style="list-style-type: none"> Examples of synergies between projects and incremental changes over time (e.g. similar results; use of lessons learned, etc.) Coordination and communications mechanisms are in place to manage similar projects and avoid overlaps. | X | | X | | | | | |

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| 2.2 To what extent does the project create synergies and links between other interventions implemented by IOM in the same thematic area? | <ul style="list-style-type: none"> How was the project coordinated with other non-IOM projects conducted within the same thematic area? What were the outcomes of these synergies and links? | <ul style="list-style-type: none"> Existence of coordination/information-sharing mechanisms with project partners involved in the same thematic area. Examples of synergies created to improve the outcomes of all the interventions. | X | | X | | | | | |
| 3. Effectiveness: Is the intervention achieving its objectives? | | | | | | | | | | |
| 3.1. What are the main factors influencing the achievement of the expected results of the project? | <ul style="list-style-type: none"> What factors impacted the implementation of this project the most? How did these factors influence the course of the project? To what extent? | <ul style="list-style-type: none"> Understanding of the project contexts and risks, reflected in reports. Diversity of the factors enumerated (e.g. internal, external). | X | | X | | | | | |
| 3.2. Were the outputs and outcomes of the project achieved in accordance with established plans? | <ul style="list-style-type: none"> What are the project results? If changes were made to the targets over the course of the project, explain why? How do the outputs contribute to the achievement of the outcomes/objectives? | <ul style="list-style-type: none"> Extent to which the targets were reached within the timelines scheduled. Changes made to the targets were discussed and agreed with the donor. | X | | X | | | | | |
| 3.3. To what extent has the project adapted or can it adapt to the changing external situation to ensure that direct effects are met? | <ul style="list-style-type: none"> Were the initial assumptions appropriate? What was learned during the implementation of the project? How did the project change or adapt? | <ul style="list-style-type: none"> Extent to which the changes contributed to achieve results or mitigate risks. | X | | X | | | | | |
| 4. Efficiency: How well are resources being used? | | | | | | | | | | |
| 4.1. Did the project implementation strategy demonstrate increased efficiency compared to other implementation strategies? | <ul style="list-style-type: none"> With regards to the project's implementation strategy, what was key for its success? What did not work well? | <ul style="list-style-type: none"> Examples of ways in which the project's implementation strategy was successful. | X | | X | | | | | |
| 5. Impact: What difference does the intervention make? | | | | | | | | | | |
| 5.1. What are the positive / negative and intended / unintended effects of the project? | <ul style="list-style-type: none"> What change do you observe after the project implementation in terms of registering migrants following disembarkation? Do you observe other positive or negative unexpected changes after the project implementation? | <ul style="list-style-type: none"> Evidence of improved data available for providing humanitarian direct assistance. Evidence of positive or negative unexpected changes following project implementation. | X | | X | | | | | |

| 6. Sustainability: Will the benefits last? | | | | | | | | | |
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| 6.1. Is the project supported by national institutions and integrated into national strategies and organizational structures? | <ul style="list-style-type: none"> How did the project foster the involvement of national institutions or support the integration of the action into national strategies? | <ul style="list-style-type: none"> Evidence for incorporating the project objectives in national strategies, legal framework or procedures. | X | | X | | | | |
| 6.2. Do the project partners have sufficient capacity (technical, financial, managerial) to continue to operate and maintain the system established by the project? | <ul style="list-style-type: none"> Do the partners feel prepared and equipped to continue to support these objectives after the end of the project? Did the institutional partners earmark resources to continue the activities? If so, what will continue? What might stop? | <ul style="list-style-type: none"> Level of resources and preparation of the partners responsible to pursue activities. | X | | X | | | | |
| 6.3. Will the benefits of the project continue after the end of the project? | <ul style="list-style-type: none"> How did you ensure that results will last? What are the most critical elements for the project's outcomes to last? Is there a need for a next project? If so, has it been discussed? | <ul style="list-style-type: none"> Project reports and lessons learned that can be used to inform the follow up project? | X | | X | | | | |